Page 1	Page 3
	Thereupon, the following proceedings were had:
SCHOOL BOARD OF BROWARD COUNTY	 MR. MEDVIN: Good morning everybody. I don't
AUDIT COMMITTEE MEETING	know how many we have signed on, but we will begin, according to the Agenda, with the Pledge of Allegiance. Please rise.
	(Whereupon, the Pledge of Allegiance was recited.) MR. MEDVIN: Okay. Thank you. Mr. Jabouin, do a roll call, please?
MICROSOFT TEAMS MEETING	MR. JABOUIN: Good morning, I'm Joris Jabouin, the Chief Auditor. To the audit committee members, Dr. Ruth Carter-Lynch?
TUESDAY, APRIL 25, 2023 11:04 A.M 12:32 P.M.	(No response.) MR. JABOUIN: Ms. Rebecca Dahl? MS. DAHL: Present. MR. JABOUIN: Mr. Anthony De Meo? MR. DE MEO: Present. MR. JABOUIN: Ms. Mary Fertig?
Court Reporter: Timothy R. Bass, Stenographic Reporter Bass Reporting Service, Inc. 633 South Andrews Avenue, 5th Floor Fort Lauderdale, FL 33301	MS. FERTIG: I'm trying to get on, guys. MR. JABOUIN: We can hear you, Ms. Fertig. Ms. Itohan Ighodaro. (No response.) MR. JABOUIN: Dr. Nathalie Lynch-Walsh? DR. LYNCH-WALSH: Here.
Page 2	Page 4
COMMITTEE MEMBERS IN ATTENDANCE: MR. ANDREW MEDVIN, CHAIR MS. MARY FERTIG, VICE CHAIR MS. RUTH CARTER-LYNCH MS. REBECCA DAHL MR. ANTHONY DE MEO MS. ITOHAN IGHODARO DR. NATHALIE LYNCH-WALSH MR. ROBERT MAYERSOHN MS. JACLYN STRAUSS MR. PETER TURSO OFFICE OF THE CHIEF AUDITOR STAFF: MR. JORIS JABOUIN, Chief Auditor MR. BRYAN ERHARD, System Support Specialist II MS. MICHELE MARQUARDT, Executive Secretary INVITED GUESTS: MR. TIM BASS, Court Reporter, United Reporting	1 MR. JABOUIN: Mr. Robert Mayersohn? 2 MR. MAYERSOHN: I'm here. 3 MR. JABOUIN: Mr. Andrew Medvin? 4 MR. MEDVIN: Here. 5 MR. JABOUIN: Ms. Phyllis Shaw is excused. 6 Ms. JABOUIN: Ms. Phyllis Shaw is excused. 7 (No response.) 8 MR. JABOUIN: And Mr. Peter Turso? 9 MR. TURSO: Present. 10 MR. JABOUIN: I'm Joris Jabouin. I'm the 11 district's chief auditor. I just want to 12 acknowledge, Ms. Michele Marquardt is in the 13 meeting, she is my assistant. And then Mr. Brian 14 Erhard is our IT person, as well as our court 15 reporter, Tim Bass. 16 MS. CARTER-LYNCH: This is Ruth Carter-Lynch, 17 I'm on as well. 18 MR. JABOUIN: Thank you. 19 Thank you, Mr. Medvin. This is the roll 20 call. 21 MR. MEDVIN: Okay. Do you have
	 administrative matters to discuss? MR. JABOUIN: Yes, please. Thank you. So this is a special informational meeting of the audit committee of the School Board of

2 (Pages 5 to 8)

	Page 5		Page 7
1	Broward County. It has been properly noticed and	1	audit committee members should be in a public
2	advertised. No quorum is required for this	2	setting, such as this meeting as well as our
3	meeting and no business will be conducted. No	3	in-person meetings. So, if you do have a
4	motions will occur and no votes are needed as	4	question, that question may need to go to the
5	well.	5	next audit committee meeting; it may be a
6	The primary purpose that the chair called	6	question that I can respond to; it may be a
7	this meeting is for Agenda Item Number 5, which	7	question that I can liaise with the chair on.
8	is the Audit Plan Forecast and to obtain any	8	But I do want to make sure that we don't run into
9	comments from the audit committee members with	9	any risks with respect to any of the sunshine
10	respect to the forecast that will eventually lead	10	laws.
11	to the audit plan pending audit committee and	11	Obviously, the agenda for the meeting is
12	school board member comments.	12	determined by the audit committee chair. Any
13	This meeting is being recorded and it is	13	questions that come up, throughout, in between
14	being streamed. There were no public speaking	14	meetings, I'll discuss them with the chair.
15	comments in accordance to the requirements on the	15	Emails that you send, if you can please send them
16	agenda.	16	directly to me. We shouldn't run into any risk
17	I also wanted to mention to the audit	17	that it would be a conversation that is not
18	committee members, and, thank you, Ms. Strauss,	18	within the view of the public. This is done by
19	who has joined the meeting.	19	many of you already. I do want to thank you for
20	MS. STRAUSS: Present.	20	doing so. I just want to ensure that going
21	MR. JABOUIN: Thank you, Ms. Strauss.	21	forward that we do so.
22	For the May 18th audit committee meeting, the	22	I do see, Chair, that we have a question from
23	items that were to be on the April 13th audit	23	Dr. Nathalie Lynch-Walsh.
24	committee meeting that was cancelled will roll	24	MR. MEDVIN: Dr. Walsh?
25	into the May 18th meeting. Those where the audit	25	DR. LYNCH-WALSH: Yes, thank you.
	Page 6		Page 8
1	reports on internal funds of schools as well as	1	So we need to clarify, what is a question. I
2	the audit reports of payroll of schools.	2	just responded to a task force member who was
3	The audit plan document that will be	3	asking about being provided with dates and an
4	discussed today, that will be updated by the time	4	agenda. That is not something we vote on,
5	of the May 18th audit committee meeting because	5	whether somebody should be provided with
6	there are likely to be comments at this meeting	6	something that they're entitled to. Likewise, if
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⁷ as well as the board workshop. The 9:30 a.m.

⁸ start is asked for for the May 18th meeting

⁹ because we will have those items on the agenda as

¹⁰ well as other reports that we are planning to

¹¹ finish as well as a presentation from Finance as

well.
 l also wanted to mention to the audit

¹⁴ committee members that there may be

administrative matters that the committee members
 may wish to speak about. I am the audit

¹⁷ committee liaison and I am the person who you ¹⁸ should reach out to if you have any questions

¹⁸ should reach out to if you have any questions.
¹⁹ It is possible that I can answer your questions.

It is possible that I can answer your questions.
 It is also possible that I may need to liaise

lt is also possible that I may need to liaise
 with the chair on your questions. Your questions

²² may have issues that will be discussed at a

- ²³ future meeting and we may need to postpone your
- ²⁴ questions then. Because I want to remind the

²⁵ committee members that conversations with the

something that they're entitled to. Likewise, if you're asking a question for an update on something that came before that hasn't been presented yet and you're merely asking where is it in the pipeline, that is not -- you're not having a discussion that would run you afoul of sunshine law. So we need to distinguish between someone asking a question -- I'll give you an example of what would be problematic with sunshine law. You send the chair or another member a question saying, what do you think of so and so for our next chair? That's a sunshine law violation. What time is our next meeting or do you known whatever happened to that update that Judith Marte was supposed to bring back in October is not a sunshine law violation, unless we then down the road start having a conversation after you answer the initial question about what we think about the actual matter.

So we need to be very clear. Because if I

	Page 9		Page 11
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2	was nonresponsive to that question that someone	2	started pursuing it. So does that sound
3	asked, which was a simple housekeeping question,	3	reasonable?
4	which is what my question was and that's why	4	MR. MEDVIN: Well, the fact is that your
5	we're having this conversation again, I can't, as	5	question was passed on to him by me. DR. LYNCH-WALSH: But how would I know that?
6	the chair, ignore a member and wrap them up in bureaucracy because I have some insane fear of	6	I'm a lot of Mr. Medvin, I'm not psychic. I
7	sunshine law or people have led me to believe	7	know I may seem to be, but I'm simply not
8	that something is a violation when it isn't. So	8	psychic. So in three weeks, if someone doesn't
9	we need to be very clear.	9	say within two days, you know, got it, looking
10	But I also, personally, in the past have	10	into it, 48 hours is considered a relative
11	asked questions of the chief auditor such as that	11	standard in terms of responding to people.
12	and have been told, and I can produce the	12	Nobody responded, not in 48 hours, not in four
13	multitude of emails, that he does not respond to	13	days. And it took a few weeks and me pursuing it
14	individual requests from individual committee	14	again.
15	members. So we're going to have to be very clear	15	So unless you want to create the impression
16	to whom, and this should apply to everybody,	16	that there is some different treatment that I am
17	because the first time I send an email where I	17	subjected to in terms of people responding, we
18	get that response that we don't respond to	18	need to have a standard moving forward that
19	individual committee member's requests, we're	19	applies to everybody.
20	going to have a problem, and I have no problem	20	If you want me to send an email to Mr.
21	taking my problems to board meetings or workshops	21	Jabouin, despite everything I've experienced in
22	so we can get clarification. But I also did a	22	the past, I will do that. But then I expect some
23	public records request the last time I was told	23	sort of response and it cannot be that we do not
24	that the chief auditor doesn't respond to	24	respond to individual committee member's
25	individual committee member's requests that	25	questions. Is that clear?
	Page 10		Page 12
1		1	
2	showed that he does, in fact, respond to some	2	MR. JABOUIN: I would like to mention that,
3	people's emails because I have them in the public records response.	3	please, respond to me. Please send your email requests to me.
4	So we need to be very, very clear.	4	Now, remember, that based on your request and
5	MR. MEDVIN: Just so you know, I contacted	5	how it's evaluated, I may, talking to the chair,
6	the attorney, Mr. Vignola, of my own volition	6	deem that this is something that needs to be
7	about responding to anybody's emails and he	7	presented at the next meeting.
8	advised me that any response can be considered a	8	Now, with respect to Dr. Lynch-Walsh's
9	violation of the sunshine law. So any email	9	requests, she did call my staff and my staff was
10	just listen to me. Any email I receive is to be	10	responsive and then I also responded.
11	forwarded to Mr. Jabouin so he's aware of it and	11	DR. LYNCH-WALSH: After three weeks. After
12	I can discuss the contents of it with him, like	12	three weeks. Don't mislead people, Mr. Jabouin.
13	your question as an example, but the response	13	After I can send all the emails. After. I
14	back to you is considered a violation of	14	called after I received no response to my second
15	sunshine.	15	request.
16	DR. LYNCH-WALSH: Yeah, that's I'm sorry,	16	MR. JABOUIN: Why don't we talk about how to
17	that's not necessarily but, Mr. Medvin, I got	17	deal with it going forward? If the committee
18	zero response until I started calling the audit	18	members can go ahead and go forward in the way
19	department. No response from anybody. Not from	19	that we described, we'll be able to proceed. So
20	you. So you may be unaware, but after you	20	if you have a question I will evaluate it to see
21	forwarded it to Mr. Jabouin, I got no response	21	if there's a possibility that your question can
22	until I started calling to get your phone number	22	be answered.
23	to try to understand why in three weeks nobody	23	DR. LYNCH-WALSH: Okay. No, that's let me
24	said, we're looking into this, we'll get back to	24	be clear. There is a courtesy, so when you
25	you. Nobody said that until I started until I	25	receive something, so that someone knows that

4 (Pages 13 to 16)

Page 13		Page 15
you've at least gotten the email, somebody, and	1	April 4th and then I sent it again a few weeks
it doesn't need to be you, it can be, we send it	2	later and still didn't get a response. So then I
to you, copy Michele Marquardt, and she responds,	3	started calling the office. And that's when
received, thank you, working on it.	4	everybody suddenly started responding.
Now, if it's something that was a follow-up,	5	MS. FERTIG: Just to make this clear to
I am no longer digging I'm not the chair or	6	everybody, can we just have a concise written
vice chair, I am not digging through, minutes	7	statement from you, Mr. Jabouin, after this
taking my time to dig through minutes to find out	8	meeting about what the requirements are for
what meeting it was and what a staff member	9	submitting questions and getting answers?
committed to. That's the job of the chair, the	10	DR. LYNCH-WALSH: A procedure.
vice chair or the chief auditor and staff. I'm	11	MS. FERTIG: Yes.
not doing it. Because, otherwise, I would have	12	MR. JABOUIN: Yes. Thank you, Ms. Fertig.
sent screenshots, like I have in the past,	13	I also wanted to mention to the audit
showing the item, which is an item pertaining to	14	committee members that School Board Policy 1070,
warehouses, it could have been B-stock, where Ms.	15	that was the former Policy 1.7, it's now called
Marte said she would bring an update, I think it	16	1070, District Committees and Their Memberships,
was last October, it's now April.	17	it was passed on October 11th of 2022. I'm going
So that is I don't need you evaluating it.	18	to email that to the committee members because it
I'm giving you something to do that is part of	19	changed a good amount since Policy 1.7. And then
your job. But at the very least I expect a	20	also the school board on December 13 approved
response so I know it didn't fall into the back	21	Policy 1700 for the Office of the Chief Auditor.
hole of the Internet.	22	I'll also email to the committee members.
MR. JABOUIN: We'll send you a response, and	23	Mr. Medvin, this concludes the administrative
thank you for your comments.	24	comments that I had. And, as Ms. Fertig
DR. LYNCH-WALSH: Thank you. That's all I am	25	indicated, at the end of the meeting I'll talk
Page 14		Page 16
	1	about the process for audit committee questions
•	2	in between the meetings. Thank you.
	3	MR. MEDVIN: Thank you. I want to thank
-	4	everybody for attending in the middle of the day.
•	5	I'm happily sitting in my office the first day
-	6	after the flood, and I hope everyone, if they had
	7	damage or inconveniences, came through it
	8	successfully and okay.
	9	At this point I want to turn the meeting over
	10	to Mr. Jabouin to present the plan.
	11	MR. JABOUIN: Thank you, again, committee
	12	members.
	13	So this serves the document that I have in
	14	the agenda, which was a document that was sent to
	15	you on April 6th in advance of the April 13th
	16	meeting is the audit plan forecast. So this
	17	serves as the initial document that will likely
	18	change as a result of comments that you'll have
	19	today, as a result of comments that the board
-	20	will have at their May 3rd workshop, as a result
	21	of comments that you will possibly have at your
you know, as you've seen, Mr. Jabouin has been	22	May 18th.
	1	may roun.
	23	MS_MARQUARDT: Correction It's the May 2nd
inconsistent in responses to me. So I sent it and if Mr. Medvin didn't want it, he said he	23 24	MS. MARQUARDT: Correction. It's the May 2nd workshop, not May 3rd.
	you've at least gotten the email, somebody, and it doesn't need to be you, it can be, we send it to you, copy Michele Marquardt, and she responds, received, thank you, working on it. Now, if it's something that was a follow-up, I am no longer digging I'm not the chair or vice chair, I am not digging through, minutes taking my time to dig through minutes to find out what meeting it was and what a staff member committed to. That's the job of the chair, the vice chair or the chief auditor and staff. I'm not doing it. Because, otherwise, I would have sent screenshots, like I have in the past, showing the item, which is an item pertaining to warehouses, it could have been B-stock, where Ms. Marte said she would bring an update, I think it was last October, it's now April. So that is I don't need you evaluating it. I'm giving you something to do that is part of your job. But at the very least I expect a response so I know it didn't fall into the back hole of the Internet. MR. JABOUIN: We'll send you a response, and thank you for your comments.	you've at least gotten the email, somebody, and 1 it doesn't need to be you, it can be, we send it 2 to you, copy Michele Marquardt, and she responds, 3 received, thank you, working on it. 4 Now, if it's something that was a follow-up, 5 I am no longer digging through, minutes 7 taking my time to dig through minutes to find out 8 what meeting it was and what a staff member 9 committed to. That's the job of the chair, the 10 vice chair or the chief auditor and staff. I'm 11 not doing it. Because, otherwise, I would have 12 sent screenshots, like I have in the past, 13 showing the item, which is an item pertaining to 14 warehouses, it could have been B-stock, where Ms. 16 Marte said she would bring an update, I think it 16 varesponse so I know it didn't fall into the back 16 hole of the Internet. 22 MR. JABOUIN: We'll send you a response, and 13 thank you for your comments. 24 DR. LYNCH-WALSH: Thank you, Dr. Lynch-Walsh. 24 MR. MEDVIN: Ms. Fertig has her 16 hand up.

	5 (Pages 17 to 20)
Pag	e 17 Page 19
¹ So Policy 1700 and sections 3 and 4 states	s ¹ members throughout as well as during the meetings
² that the initial audit plan will be provided to	² are very valuable to me as I move our audit plan
³ the school board for consideration at a worksh	hop ³ forward.
⁴ in May of each year for potential approval at th	
⁵ school board meeting the following July of each	h ⁵ assurance that we provide is reasonable
⁶ year. So this audit plan working document wil	⁶ assurance. We don't provide absolute assurance.
⁷ be discussed at their workshop on May 2nd.	⁷ And that's because our audits, we test samples,
⁸ So the original plan was to present it at the	⁸ we test periods of time, and we're not able to
⁹ April 13th audit committee meeting and provid	e ⁹ look at everything all at once even though we are
¹⁰ the audit committee members time to make the	neir aware of the different aspects of different
¹¹ comments so that they could be imbedded int	o the ¹¹ things that are going on throughout the district.
¹² May 2nd workshop. However, we know that t	ne ¹² In future years it is my goal to be able to
¹³ meeting was cancelled, so I am very grateful t	hat ¹³ put some more antifraud type of controls and make
¹⁴ the committee members were able to join this	¹⁴ sure that we are more efficient in being able to
¹⁵ meeting.	¹⁵ do our work.
¹⁶ So we do have a document that the school	¹⁶ There are a good number of uncertainties that
¹⁷ board will look at May 2nd. What I will do is	¹⁷ are out there as there have been over the
¹⁸ gather audit committee comments at this mee	-
¹⁹ so that I can prepare a separate document for	
²⁰ school board members at their May 2nd works	
²¹ Ultimately, the school board, they direct the	
²² chief auditor and they will approve the final	²² able to hire a facilities audit manager as we
²³ audit plan. And as it also states in Policy	have been trying to do the last few years. That
²⁴ 1700, ultimately, whatever gets added or dele	
²⁵ any topics for the audit plan, those are up to	²⁵ come to a conclusion on that very soon. We have
Pag	e 18 Page 20
¹ the school board members. The members,	¹ to be able to fill our other open positions.
² themselves, can't make any adjustments durir	
³ discussions with the chief auditor unless it's at	
⁴ a workshop, and that's also discussed in the	⁴ response and the action plans that we deem
⁵ policy.	⁵ sufficient to be able to cure the issues for
⁶ So regarding the document, itself, I just	⁶ management. In that case we send the issues
⁷ wanted to point out a few things. Now, the sco	⁷ back. We don't want to come to an audit
⁸ of the work that's done by this office is to test	⁸ committee meeting without a viable action plan
⁹ the adequacy and effectiveness of the district	s ⁹ because we know that the committee members will
¹⁰ internal controls, the quality of district staff	¹⁰ demand that. So we strive to address those ahead
¹¹ in being able to perform their assigned	¹¹ of time to make sure that there are solutions to
¹² responsibilities as well as the vendors.	¹² these issues that we find in these audits. We
¹³ The work of this office has to be in	¹³ don't know what the auditor general, what the
¹⁴ accordance with government auditing standard	ds. ¹⁴ inspector general or outside areas will, you
¹⁵ We do get peer reviewed, as we will next year	•
¹⁶ accordance with the Association of Local	¹⁶ We do know that our audits cover some of the
¹⁷ Government Auditing Standards.	¹⁷ key risk areas of the district. We do have
¹⁸ Our work has to plan our team members	
¹⁹ to be proficient to do the work that needs to be	e information technology, such as construction,

20 done. Our work within the department has to be 21 reviewed by management of the individuals doing 22 the fieldwork and ultimately by me. I am also 23 seeking to do continuous improvement of our team 24 to make sure that we are a better audit function. 25 So the comments that I get from audit committee

those areas. And then our staffing. I have had a chance

auditor general, discipline, behavioral threat

contracts and procurement. Requirements of the

assessments, maintenance contracts and payroll.

Our plan does have projects that go over each of

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	Page 21		Page 23
1	to talk to the managers in our area and we think	1	item.
2	that this plan, although it is aggressive, it is	2	DR. LYNCH-WALSH: So it's on page 13 of
3	one that is reasonable for us to be able to	3	MR. JABOUIN: The current document. It is
4	achieve as we as our team is right now. But,	4	project number 17 on page 13.
5	at the same time, like I mentioned, there are	5	DR. LYNCH-WALSH: Right. Okay. Sorry,
6	some unknown areas, and there's also areas that	6	because these two look exactly the same. That's
7	the committee does not have visibility and are	7	this year. Let me go back to last year. So on
8	part of our plan. There are projects that we do	8	last year, page that item was actually number
9	that involve some outside law enforcement	9	25 on page 29. There was also number 26 on page
10	individuals and I'm not at liberty to talk about	10	30. So it's ongoing, but there seems to be items
11	some of the things that we are doing. So there	11	that dropped off in the detail under the broad
12	are a good amount of things that are not there	12	book activity scope. So they're in fact, so
13	for the committee to take a look at, but we do	13	there's two from last year. Because what I'm
14	present the reports that we to at these meetings.	14	trying to understand is, what did we have on the
15	Chair, this is what I wanted to do as far as	15	list from last year that is either completed
16	introducing the document. The committee members	16	because before we add on, when we haven't even
17	have had it since April 6th. So I'm assuming	17	finished something, it seems like we should close
18	that they've read it. Chair Medvin, I would	18	something out. So number 25 from last year had a
19	imagine that we could go to the committee	19	laundry list of things having to do with
20	questions that they may have on the document that	20	controls, current practices, leading practice bid
21	I have provided.	21	product specifications and then the other two
22	MR. MEDVIN: Dr. Lynch-Walsh, you're first?	22	items and that was on contract procurement. That
23	DR. LYNCH-WALSH: Thank you. My questions	23	was number 25. It says, audit report issued.
24	have to do with last year with the current	24	Okay, I don't know if it was issued. It says it
25	year's audit plan and what's rolling over from	25	is.
	year o addit plan and what o rolling over norm		0.
	Page 22		D
			Page 24
1		1	Page 24
1 2	there. It's probably easier to have the current	1 2	So if we're still we're still in
	there. It's probably easier to have the current year's audit plan up because I have questions		
2	there. It's probably easier to have the current year's audit plan up because I have questions about multiple items on there and their status.	2	So if we're still we're still in fieldwork. And when do we plan to be done with fieldwork?
2 3	there. It's probably easier to have the current year's audit plan up because I have questions	2 3	So if we're still we're still in fieldwork. And when do we plan to be done with fieldwork? MR. JABOUIN: Dr. Lynch-Walsh, every year the
2 3 4	there. It's probably easier to have the current year's audit plan up because I have questions about multiple items on there and their status. The first one is number 17. And, again, unless	2 3 4	So if we're still we're still in fieldwork. And when do we plan to be done with fieldwork? MR. JABOUIN: Dr. Lynch-Walsh, every year the audit plan is presented, the committee and the
2 3 4 5	there. It's probably easier to have the current year's audit plan up because I have questions about multiple items on there and their status. The first one is number 17. And, again, unless somebody pulls it up, I don't have the ability to share a document. I have the document or can	2 3 4 5	So if we're still we're still in fieldwork. And when do we plan to be done with fieldwork? MR. JABOUIN: Dr. Lynch-Walsh, every year the audit plan is presented, the committee and the board can choose to go ahead and make
2 3 4 5 6	there. It's probably easier to have the current year's audit plan up because I have questions about multiple items on there and their status. The first one is number 17. And, again, unless somebody pulls it up, I don't have the ability to share a document. I have the document or can find it, but I don't have the ability to share,	2 3 4 5 6	So if we're still we're still in fieldwork. And when do we plan to be done with fieldwork? MR. JABOUIN: Dr. Lynch-Walsh, every year the audit plan is presented, the committee and the
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	Page 25		Page 27
1	one that pertains to warehouses has to do with	1	vague to me. I think this is an important area
2	restructuring how warehouses are done.	2	and one that we need to definitely follow up on
3	So I think it may be which is utilizing	3	this year. And I don't know how you prioritize
4	one central maintenance warehouse with staging	4	these to make sure that we're doing them. But
5	areas in each zone versus the current practice of	5	looking back at the report from three years ago
6	employing multiple warehouse locations. FTF did	6	is important looking forward and looking at
7	a site visit to a multitude of warehouses and	7	what's happening right now is also important.
8	there do appear to be opportunities for	8	And I I share her concern. I had noted this
9	consolidation, especially with all of the empty	9	on my list as something that I hope you will
10	schools. So I don't know if those are ones that	10	pursue sooner rather than later.
11	they're looking at. There were a lot of things	11	MR. JABOUIN: So noted, Ms. Fertig.
12	in terms of the inefficiency, but I think it	12	One of the things that I wanted to mention to
13	would help the committee to have the	13	the committee members is, as you look at that
14	recommendations so that we have an understanding	14	report, there are certain comments and findings
15	when we're looking at this audit, because we	15	from the Council of Great City Schools that are
16	don't know what follow up on certain Council of	16	specifically audit related, it talks about data,
17	Great City Schools report findings, actually,	17	it talks about controls. But there are also a
18	means in an operational sense without seeing the	18	few recommendations that are management completed
19	engagement letter.	19	but not audits.
20	MR. JABOUIN: So Dr. Lynch-Walsh, your	20	So, for example, there's a finding regarding
21	questions are on page 13, item number 17. And	21	the hiring of a chief facilities officer. So
22	you are asking about what that means as far as	22	that's not an audit item, they've either done it
23	follow up?	23	or not, but then there are some specific internal
24	DR. LYNCH-WALSH: Specifically. Yes,	24	control items. And that's why we mentioned
25	specifically.	25	certain so, obviously, when the time comes,
	Page 26		Page 28
1		1	I'll reconcile that to the committee and mention
2	MR. JABOUIN: So this is a plan, this is not	2	to them which ones will be audited and which ones
3	a scoping document. And we don't go over the	3	
4	scope documents at these meetings. DR. LYNCH-WALSH: But that's the problem. We	4	are the management findings from that reported. DR. LYNCH-WALSH: And when would that be
5	never go over the scope documents because we	5	seeing as the audit plan is coming back on the
6	don't know what's in the scope. So I'm asking to	6	18th? We can't vote today but we can certainly
7	see what's in the scope because it was the same	7	have questions and make requests for documents.
8	scope last year when we or, well, this year,	8	For instance, I have the Council of Great City
9	technically, the current year. We don't know	9	Schools recommendations. It's publically
10	what follow up on certain Council of Great City	10	available. I don't have the engagement letter.
11	Schools report findings actually means because we	11	And I would really not like to have to do a
12	have not seen the engagement letter.	12	public records request for the engagement letter
13	MS. FERTIG: Can I break in?	13	with CRI. But I will if you are going to not
14	MR. MEDVIN: Yeah, Mary?	14	produce that document in time for the May 18th
15	MS. FERTIG: Yeah, I also had questions on	15	meeting.
16	this on this particular well, I had noted	16	MR. JABOUIN: No, the engagement letter has
17	this item. As Nathalie points out, the report	17	not been prepared for that yet. This is in the
18	that it references is several years old and I	18	plan, but it's not
19	know we don't have an update time for an	19	DR. LYNCH-WALSH: No, no, it's from last
20	update on that in May, but perhaps in June you	20	year. Last year, number 26, on page 30, Physical
21	can schedule an update, but I think this has been	21	Plant Operations, PPO Maintenance Contract
22	an ongoing area for concern probably as long as	22	Payment, follow up on certain Council of Great
23	I've been on the audit committee. There are	23	City Schools report finding, Consultants, CRI.
24	different aspects. So I know you're saying this	24	If they're in fieldwork, how in the world are
25	a de la contra de la		the second se
	isn't a scoping, but this seems just a little	25	they conducting fieldwork on two different audit

8 (Pages 29 to 32)

	Page 29		Page 31
1	plan items that mention the Council of Great City	1	I think that we need to focus on the facts,
2	Schools report findings without an engagement	2	make decisions, move forward for the greater
	letter of some sort so that they know what to	3	good, try to make changes. Because whatever was
	conduct fieldwork on?	4	happening, before, obviously, was not yielding a
	Maybe I'm not understanding audit anymore and	5	maximum ROI or doing the best by this district.
	how that works. I didn't think that you could	6	So how do we just stop all of this and move
	start conducting fieldwork without knowing where	7	forward?
	you are going. It's sort of like trying to drive	8	Enough is enough.
	to a destination with no map.	9	DR. LYNCH-WALSH: I still have my hand up.
	MR. JABOUIN: Obviously, the committee	10	MS. STRAUSS: Mr. Turso has his hand up.
	members that were here throughout the year know	11	It's like enough already. Come on.
	that there are items that were in the plan, but	12	MR. MEDVIN: Mr. Turso?
	we've had other projects that were put on that	13	MR. TURSO: Yeah, so I really applaud Ms.
	were not in the plan. So, for example, work	14	Strauss for stating that. I was going to do
	regarding the education management software,	15	
		16	something even more so at the in-person meeting
	those were items that, you know, that came up and	17	that got cancelled. But I ask you for just a
	they took a lot longer. So Carr, Riggs, Ingram,	18	moment to consider, as a new member of this
	who is the firm that is doing that work, they	19	group, what I saw at the last meeting and what I
	ended up spending much of their time on that.	20	see at this meeting is extraordinarily just
	And that's part of the reason why some of these	21	dysfunctional. We're supposed to be here to make
	projects roll over.	22	sure that policies are in place, to stop the
	So the audit team is always working and we're	23	waste, and to funnel as much resources as we can
	always working on audit projects. It just comes	23	towards the children and towards academics and
	down to what we're working on. And those		towards our community. And that is not what
	particular projects took longer. They also had a	25	we're doing here.
	Page 30		Page 32
	larger amount of issues. There were dollars that	1	I understand, you know, who's emailing who,
	were involved with that. And then there's the	2	who's not replying to who, who believes this, who
	follow-up to that that also is taking a good	3	believes that. Guys, we are in the middle of a
	amount of time. And all those impact the timing	4	massive, massive problem HB 1 is coming. Kids
	and the work as well.	5	are leaving our district. Enrollment continues
	So, regarding your question, the we're	6	to go down and the quality of the service
	still working on the engagement letter with Carr,	7	continues to plummet. And I wish you could hear
	Riggs, Ingram on this particular project. So	8	it as a new person, the banter. It's horrific,
	they'll finish that during the year.	9	guys.
	Now, we also have them also doing some cap	10	So if you're not going to hear it from me, at
	and gowns work already because we've got the	11	least hear it from Ms. Strauss, we need to shift
	graduation season that's coming. So those are	12	gears and we need to start looking at things
		13	that's going to enrich these children and make
	all part of it, though.		
	all part of it, though. But I don't anticipate. Dr. Lynch-Walsh that	14	
	But I don't anticipate, Dr. Lynch-Walsh that	14	people want to come back to Broward, because HB 1
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	But I don't anticipate, Dr. Lynch-Walsh that the engagement letter will be specific on and reconcile each of the findings that are on the	15	people want to come back to Broward, because HB 1 is going to make a lot of people look for this looking for jobs at Broward County Public
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9 (Pages 33 to 36)

	Page 33		Page 35
1	items I don't think is really, as Mr. Turso said,	1	had a very robust conversation about changes that
2	helping us out at all.	2	need to be paid with purchasing two meetings ago
3	So, please, direct your comments to the	3	and I would just like to see I know this isn't
4	generalness of this. I have a couple, and I'm	4	on the audit plan, but I would like to see the
5	sure we all do, and let's try to assist Mr.	5	follow-up of where you are with that chart of
6	Jabouin in doing what he has to do to get this	6	what's going to be done at the if you cannot
7	plan approved by the board and then we can get	7	do it at the May meeting then definitely as an
8	involved in specifics that are important to	8	agenda item on the June meeting.
9	discuss.	9	I think the follow-up on some of these items
10	Ms. Fertig?	10	is as important as the regular to make sure that
11	DR. LYNCH-WALSH: I still have my hand up	11	we're making progress with the implementation of
12	everybody.	12	the recommendations.
13	MR. MEDVIN: Okay. Ms. Fertig?	13	I really kind of hope that we find a way to
14	MS. FERTIG: Yeah, I just was going to	14	summarize, one, to get an update where we are
15	okay. I do have some other things that we've	15	with a lot of the suggestions that were made for
16	talked about in the past and they're on the Long	16	improving processes, and also to incorporate some
17	Range Audit Plan list, and one was a technology	17	kind of a review on technology purchases in the
18	follow-up that we had talked about doing. We	18	upcoming audit plan. I think it's critically
19	talked about it several times, but I see it on	19	important. It's a lot of money and it's very
20	the long range plan.	20	important to make sure that we're maximizing that
21	Does that mean, Mr. Jabouin, that you're not	21	for our schools.
22	including it in next year's plan but pushing it	22	Thank you.
23	off another year?	23	MR. JABOUIN: Thank you, Ms. Fertig.
24	MR. JABOUIN: Yeah, so, Ms. Fertig, we	24	So regarding, this is the project that was on
25	we just due to the items, like, for example,	25	the chief information officer, two chief
	Page 34		Page 36
1	we added Title 1, the board has asked for the	1	information officers ago, we are moving forward
2	additional projects with respect to educational	2	with looking at those. We did have a meeting
3	case management, but we have what happens with	3	with some law enforcement individuals regarding
4	some of these technology projects, Ms. Fertig, is	4	one of those projects on the list, but this also
5	that, due to the subject matter, there are	5	falls into some of the category of items that,
6	certain areas that are exempt because they cover	6	once we speak to certain people it's not I
7	certain technology areas, you know, with respect	7	don't have the it's their project that they're
8	to some of the software, so that visibility is	8	leading with to assist me on. So we are moving
9	not always there, but we are proceeding. You're	9	forward with that. I think I get the picture
10	referring to those Tony Hunter projects, and some	10	that I need to find a way to articulate that to
11	of them also involve working with some	11	the committee and I will do so.
12	individuals that are in the law and so you don't	12	MS. FERTIG: Yeah, and I'm not going to
13	have that particular visibility with respect to	13	necessarily suggest that we go back to our
14	that.	14	2016-17 purchases, but that we look forward from
15	MS. FERTIG: So we left it, last year I	15	where we left at to see if we're having any of
16	thought we were going to, and you've made the	16	the same problems. Because those were really
17	comment, we can't keep looking backwards, we have	17	significant.
18	to look at where we are now, which I think kind	18	MR. JABOUIN: Yes.
19	of pertains to what we just said about PPO, but	19	MS. FERTIG: And so I'll leave it at that. I
20	also to this. So I'm just taking I'm not I	20	just see it on a Long Range Audit Plan and I'm
21	don't want to use the word Recordex, but just the	21	just envisioning 10 years from now we're going to
22	whole general area of technology purchases, I	22	look back and find out that we never corrected
23		23	the problems we found in 2017, '18, '19.
	think we've had a lot of problems with that in		
24	the past, we were going to revisit it to see if	24	MR. JABOUIN: We have looked at some more
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10 (Pages 37 to 40)

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1	board with respect to that and I think I need to	1	of the schools, have there been any changes to
2	be able to capture that for the committee. The	2	the principals? Which may go either one way or
3	reason why it's on there like that, Ms. Fertig,	3	another, because sometimes a change in principal
4	is that we'll continue to do so because there was	4	which will require a need for an audit, but
5	a good number of projects. I think, ultimately,	5	sometimes if the principal has been there for a
б	we are focusing on the larger dollar ones though.	6	long time, that provides a different type of risk
7	MR. MEDVIN: Mr. De Meo?	7	as well.
8	MR. DE MEO: Yeah, did you did you call on	8	So taking those into account, we then have
9	me?	9	the auditor general and what are some of the
10	MR. MEDVIN: Yes, sir.	10	things that they want us to take a look at as
11	MR. DE MEO: Okay. Thank you. Two items.	11	well. And those become very important.
12	First, could you summarize, briefly, the scope	12	Requirements with respect to charter schools;
13	and how it was determined which items would be	13	requirements with respect to the internal funds;
14	included and how you prioritize them? So scope,	14	all of those types of things are evaluated to be
15	including how you prioritize you know, I'm	15	able to come up with what our plan would be and
16	getting at audit risk assessment here. Could you	16	then now we move forward, taking into account
17	summarize that for us? And then I have a	17	some of the comments here, some of the comments
18	follow-up on that.	18	at the board, the board needing to make certain
19	MR. JABOUIN: Yeah, sure. So one of the	19	types of decisions regarding either our head
20	things that's important in this process is the	20	count or how much we want to spend for outside
21	different comments that we get, Mr. De Meo. Some	21	resources which will determine the final plan.
22	of them will be at these meetings here where a	22	Now, when the audits happen, and the audits
23	committee member may have a suggestion of	23	are going on during fieldwork, we have to let the
24	something that needs to be audited. And so those	24	audit, itself, drive whether or not we pursue a
25	get put aside as well. There's also comments	25	matter further. Because we want to make sure
	Page 38		Page 40
1	from the board members that are made. Sometimes	1	that the auditors are cognizant to not just the
2	it's in my with one-on-one meetings with them and	2	audit plan but to be able to look around to make
3	sometimes it's at the dais. Those, I stay in	3	sure that there's no other issues that are there.
4	constant touch with regarding those areas of	4	So those, ultimately, Mr. De Meo, will
5	interest. Because, ultimately, we have a certain	5	determine the recommendation that I have with the
б	pool of resources and we also, even with the	6	plan.
7	outside individuals that we engage, I still need	7	MR. DE MEO: So do you discuss you perform
8	to manage them and my team still needs to manage	8	a risk assessment for your own benefit; right?
9	the engagements, and we need to set up the	9	Okay. And do you discuss that or share that
10	meetings, and we need to make sure that they're	10	with anyone; the board; or anyone; or your staff;
11	getting what they need. So, ultimately, there's	11	or
12	only a certain amount of available resources that	12	MR. JABOUIN: So I had to discuss that with
13	we have.	13	the auditor general during their audit on that
14	Taking into account some of that, Mr. De Meo,	14	end. So during my risk assessment meetings I do
15	we take a look at different factors regarding	15	have a discussion with the individuals as far as
16	some of the different subject areas, such as the	16	what the purpose of the meeting is, we're trying
17	school, such as the department, such as the	17	to get their perspective with respect to audit
18	processes, such as the contracts. And those may	18	risks so we can develop the plan.
19	be taking a look at them from a dollar	19	MR. DE MEO: Are the highest risk items that
20	standpoint. Also, maybe taking a look at them as	20	you've assessed included in this plan for current
21	far as when is the last time this was audited?	21	year? In other words, everything that you've
22	Were there any issues the last time they were	22	assessed as a highest risk, I'd like to know if
23	audited? Have there been any new changes in any	23	that's included in this plan.
24 25	regulations; any requirements; any laws; any	24	MR. JABOUIN: So, yes. So what are the
25	policies any procedures? As it pertains to some	2.5	highest risk areas? Information technology, yes;

1		1	
	Page 41		Page 43
1	construction, yes; contracts and procurement,	1	need to be looked at, then something would have
2	yes; auditor general regulatory items, yes;	2	to come out in the preceding pages.
3	discipline, behavioral threat assessments, yes;	3	MR. DE MEO: Okay. Well, I'd like the
4	maintenance contracts, yes; payroll, yes.	4	committee to consider that because I consider
5	Now comes the, what are the specific areas	5	those two areas extremely I consider them, in
6	within those higher risk areas? Because,	6	terms of risk assessment I would consider those
7	obviously, there are many contracts. Which ones	7	high risk and
8	get chosen? Well, the ones that have been	8	MR. JABOUIN: I'll make note of that, sir.
9	discussed here in these type of meetings. There	9	MR. DE MEO: And, also, could you just
10	have been comments with respect to vendors.	10	explain to us one more time why you can't share
11	There have been comments with respect to certain	11	your risk assessment with us?
12	services. And once we come up with those risk	12	MR. JABOUIN: So, particularly, Mr. De Meo,
13	areas, let's just go ahead and identify which	13	as it relates to the areas that we look at with
14	ones within that. And I think that there should	14	respect to some of the critical applications,
15	be an opportunity to make some of those specific	15	particularly as it pertains to our software, our
16	selections as the year goes on. Because we can	16	security, those are particular areas that that
17	become aware of an issue probably a month from	17	are part of the assessment.
18	now or a week from now or tomorrow that we don't	18	MR. DE MEO: But for those, you can share
19	know today. Or just the risk factors just change	19	your risk assessment with us?
20	over the course of the year. If time permitted,	20	MR. JABOUIN: Yes, it's because of that
21	and in some organizations that I've worked at,	21	particular reason, sir.
22	we've actually done a quarterly risk assessment	22	MR. DE MEO: So if we asked you to redact
23	and modified the audit plan accordingly.	23	those items on a risk assessment matrix that you
24	Something that maybe we can move to a more	24	could provide us listing the specific areas and
25	frequent readjustment of the audit plan in this	25	assessing the risk, assigning risk, could you do
	Page 42		Page 44
1	organization at some point.	1	that? Could you provide us with something like
2	MR. DE MEO: Okay. And, lastly, on the Long	2	that?
3	Range Audit Plan, on page 24, there are two items	3	MR. JABOUIN: I could take a look into that,
4	IT Security - Cyber Security, Logical Access,	4	sir.
5	Assessment (Re-Audit of Prior Audit) and	5	MR. DE MEO: It would be good because then we
6	Information Technology Identity Management Follow	6	could compare it with what the plan shows and it
7	Up, why aren't those at the top of the list every	7	would truthfully, I feel that we're at a
8	single year and why aren't they included in this	8	disadvantage in that we're not able to discharge
9	year?	9	our responsibility as an audit committee without
10	MR. JABOUIN: So we had to substitute a	10	seeing am audit risk matrix. And, although I
11	project that is in here. This was originally	11	have a lot, lot of confidence in your area, in
12	into our plan and we ended up having to put	12	your department, and your past and what you've
13	project number 11, the education management	13	done for us, it's hard as a committee member to
14		14	
15	software one in place of that. You can see, I do have some colors, the purple means our IT Audit	15	approve or to endorse an audit plan without
16		16	having a comprehensive audit risk assessment.
17	Manager, Jennifer Harpalani, is the one that	17	So I'll leave it there. But if you could
18	works with CRI on this one. We were going to	18	provide us with anything, even redacted areas,
19	have her work with RSM on that particular one.	19	that would be great.
20	So at the end of the day, Mr. De Meo, as we look	20	MR. JABOUIN: Would you in order to assist
	into the Long Range Audit Plan we can make shifts		you, yourself, with your responsibilities, sir,
21 22	and if that is a if that is your thought, I'm	21	would you, Mr. De Meo, have a conversation with
	taking note of that so that way we can go ahead	22	me to give you further understanding as to as
23	and put that into the board meeting. If that is	23	to the plan? Because we have to keep in mind
24	the items that are on page 24, to put them in,	24	that if there are areas of interest to the
25	and I do think that those are each areas that	25	committee, this is the opportunity to bring them
		1	

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¹ up, now, so that way they can make their way into	¹ document that you could send me some questions
² either the current plan or a future plan. And I	² ahead of time and I could include them in the
³ do have your comments with respect to with	³ meeting.
⁴ respect to those two areas.	⁴ MS. CARTER-LYNCH: And I know that you said,
⁵ MR. DE MEO: Okay. Yeah, this would	⁵ I mean you talk about the resources, the limited
⁶ obviously be helpful for me.	⁶ resources of people, but I think it would behoove
⁷ MR. JABOUIN: I failed to mention, the	⁷ us to have that done to have to be able to do
⁸ identity management is on its way right now,	⁸ that, even if that means that we receive the
⁹ though. One of my team just mentioned that to	⁹ packages a little earlier so we can get that back
¹⁰ me.	¹⁰ to you so you can have time to get the answers.
¹¹ MS. FERTIG: I just would like to say, I find	¹¹ Because I think we spend an awful lot of time,
¹² Mr. De Meo's comments very helpful and I actually	¹² unproductive in my estimation, on things that we
¹³ concur with him on what he said about the IT and	¹³ should already have answers to.
¹⁴ so forth. So if you're having you know, I	¹⁴ MR. JABOUIN: Yeah, the issue, Ms.
¹⁵ think it's helpful to have these conversations in	¹⁵ Carter-Lynch, is we struggle to get the packages
¹⁶ the course of the meeting so that we can all	¹⁶ done a week ahead of time. Trying to put the
¹⁷ benefit from the collective knowledge that we	¹⁷ report together is is a bit of a challenge.
¹⁸ have on the committee, so I'm not saying don't	¹⁸ In fact, there has been a few times that some
¹⁹ have a meeting, but I am saying that I think it's	¹⁹ reports are not ready and we send them a day or
²⁰ important to have that conversation here.	²⁰ two afterwards. So we can't get them done
²¹ DR. LYNCH-WALSH: Mr. Medvin, should I just	²¹ earlier because we're sometimes waiting for
²² jump in whenever I feel like it?	²² management responses. So that is a little bit of
²³ MR. JABOUIN: Everyone is going to get their.	²³ a challenge on that front.
²⁴ Ms. Carter-Lynch.	²⁴ MS. CARTER-LYNCH: Well, you know, one thing
²⁵ MS. CARTER-LYNCH: Okay. I have a question.	²⁵ I let me just say this, we've got to find a
Page 46	Page 48
Because we spend an awful lot of time on going	¹ better way to do this. We really have to And
	¹ better way to do this. We really have to. And
² over things. My question is this, and if anybody	 ² better way to do this. We really have to. And ² we have to work together to do it. This is the
 over things. My question is this, and if anybody that's an expert in sunshine, please chime in, is 	 we have to work together to do it. This is the first committee I've ever been on in my life that
 over things. My question is this, and if anybody that's an expert in sunshine, please chime in, is there a possibility, Mr. Jabouin, for us to send, 	 we have to work together to do it. This is the first committee I've ever been on in my life that it takes all day to get through an agenda. And,
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13 (Pages 49 to 52)

	Page 49		Page 51
1	I'm pretty sure the world is aware of the	1	appropriate recommendations to the superintendent
2	district's weaknesses in terms of internal	2	and the board. That's one mention. There's
3	controls for the most part, but I concur with	3	another one at the beginning of the bylaws.
4	having a risk assessment. Because I think that	4	So it is important to tear through this
5	several years ago there was one and it kind of	5	report and we are, in part, evaluating the
6	dropped off. And to Mr. De Meo's point, we are	6	effectiveness of the chief auditor and the
7	at a disadvantage because we don't know what's	7	office, specifically, in this area.
8	the highest and if we have to pick and choose.	8	I also wanted to share with everybody that
9	But related to that, the idea of having to pick	9	PCG will be back once again. The board
10	and choose, I am sure that if something were	10	specifically directed the chief auditor to to
11	critical and the board agreed it was critical,	11	include the prior contract and contracts in what
12	instead of removing something else that's	12	CRI was looking at. Because CRI admitted at our
13	critical, they would approve additional funding	13	last meeting, I believe, that they had been
14	if we can't find something to pull off the audit	14	limited to the current year's contract. He tried
15	plan.	15	to have the current one now looked at. But
16	So the idea that we have to choose which baby	16	multiple board members, and we'll all remember
17	to keep and which one to dispose of just doesn't	17	the number 58-132E, that was the contract that
18	sit well with me because all items on this tend	18	was with PCG prior to the one that was audited
19	to matter.	19	and it had four or five amendments, and so he's
20	I don't know that I got an answer my	20	been instructed to have them go look at that.
21	question that started this whole meeting off	21	Because they weren't looking at that contract, a
22	about, I think it was B-stock or warehouses, I	22	lot of their conclusions were done in a vacuum
23	wasn't clear on whether we would have an answer.	23	with a blindfold on. So I just wanted to share
24	I think I read between the lines, and it sounds	24	that because that came out at the last meeting.
25	as though there was a line item from the current	25	Let's see. And I think that is all my items.

Page 50

	1030.00	
1	year's audit plan that CRI is that we're so	1
2	far behind on that the fieldwork hasn't started	2
3	even though we started out saying the fieldwork	3
4	has started, but it hasn't started because there	4
5	isn't even an engagement letter. And that would	5
6	be on PPO Council of Great City Schools report	6
7	findings. So if I did a request for an audit	7
8	engagement letter there wouldn't be one because	8
9	you haven't even gotten to it even though it was	9
10	on the current year's plan and is now on this	10
11	year's plan again. So and I don't want people	11
12	to get lost in there.	12
13	The audit committee bylaws and also even the	13
14	chief auditor's policy, because it's important to	14
15	know we're the audit committee and we do have	15
16	rights and responsibilities, and the chief	16
17	auditor's office has responsibilities to us as	17
18	well, we still have to approve the audit plan.	18
19	That was not removed. Although, it was watered	19
20	down a bit. And our bylaws repeatedly mention	20
21	looking at, and one of the items is to	21
22	periodically evaluate the effectiveness of the	22
23	internal audit plan from the standpoint of how	23
24	effectively the Office of Chief Auditor's	24
25	available time is being utilized and make	25

Although, wait, no, I take that back. I agree on the stuff on page 24 that's on the future plan. There are things on here that aren't going to keep. Because if we're doing long range planning, inspecting portables and other relocatables is part of that, so that can't wait. The district was supposed to be inspecting portables, so I'm not sure if we're auditing the inspection process or trying to inspect portables. And then there's a mention of inspection process; stadiums, grandstands and bleachers. The good news is the athletics department pretty much already compiled a list of which schools even have those things and much less the condition of them. But there will be another needs assessment that will look at that. And I agree on all the technology. If you don't ever fix the internal control issues that existed in prior years, you don't know if you're making the same mistakes moving forward.

So that's all I have right now. Thank you. MR. MEDVIN: If I may, I have a general comment. And I don't know if Mr. Jabouin can convey it to the board directly or maybe it's the responsibility of the committee. It's obvious to

	Page 53		Page 55
1	have me in listening to many of the comments is	1	outside consultants.
2	that we have an extensive plan here and we've had	2	The other thing, and this is just some of the
3	an extensive plan in the past and not everything	3	things on internal controls, are these ongoing?
4	has, obviously, been completed. There's stuff	4	Because I looked at here, number 34, I think Mr.
5	that is carried over and there's stuff that	5	Jabouin we've been talking about this since you
6	should have been completed and it isn't. And I	6	got started, especially with property and
7	think one of our roots of the problem is back to	7	inventory. So I don't know where we're at on
8	our budget and what resources Mr. Jabouin and his	8	that or if there's a progress. I mean, I'm not
9	office has to work with. And I think the board	9	looking for an answer today, but, again, just
10	should be strongly encouraged and made aware that	10	something that, you know, we know where we're at
11	in order for this to be effective we need	11	or we haven't started yet or we haven't engaged
12	additional resources or budget to retain outside	12	in it, but, you know, it's on the list.
13	auditors. And I think it's the responsibility of	13	The other thing is also on a timetable for
14	the committee to transmit that. Because I think	14	some of these audits, when they might be
15	a lot of the problems we're having is just you	15	starting. So if you know, again, just my mind
16	can't do it all at once. And I think we should	16	from a processing, if we're going to be doing 80
17	consider that and I hope Mr. Jabouin can convey	17	of these audits in the first quarter, is that
18	that in his workshop meeting.	18	going to lock us in to we have no ability to be
19	I see Mr. Mayersohn has his hand up.	19	flexible? Or are we going to do 10 the first
20	MR. JABOUIN: Yeah, if I can please comment,	20	
21	Mr. Medvin, on what you mentioned. One of the	21	quarter, another 10 the second quarter, at least
22	things that I'm planning on exploring going into	22	start, so based upon that risk is that we can
23	next year is to have additional audit workshops.	23	then look at and figure out, you know, at least
24	And so that means that after the board approves	24	have that template of what may work and what may not work.
25	the plan, I can give them a snapshot as to how	25	Then the other two things, and this is just
	the plan, i can give them a shapshot as to now		
	Page 54		Page 56
1		1	
1 2	we're looking. So that way things that get	1	on, I guess, the long range plan, I know there's
	we're looking. So that way things that get added, maybe, like in September because we		on, I guess, the long range plan, I know there's a single audit regarding IDEA funding. I guess
2	we're looking. So that way things that get added, maybe, like in September because we weren't aware of a risk, they'll know that this	2	on, I guess, the long range plan, I know there's a single audit regarding IDEA funding. I guess my question that I have because I believe that
2 3	we're looking. So that way things that get added, maybe, like in September because we weren't aware of a risk, they'll know that this is happening in place of this particular project.	2 3	on, I guess, the long range plan, I know there's a single audit regarding IDEA funding. I guess my question that I have because I believe that matrix funding was at one point in time audited
2 3 4	we're looking. So that way things that get added, maybe, like in September because we weren't aware of a risk, they'll know that this is happening in place of this particular project. MR. MEDVIN: As of right now, every time	2 3 4	on, I guess, the long range plan, I know there's a single audit regarding IDEA funding. I guess my question that I have because I believe that matrix funding was at one point in time audited from the district and maybe you want to put that
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15 (Pages 57 to 60)

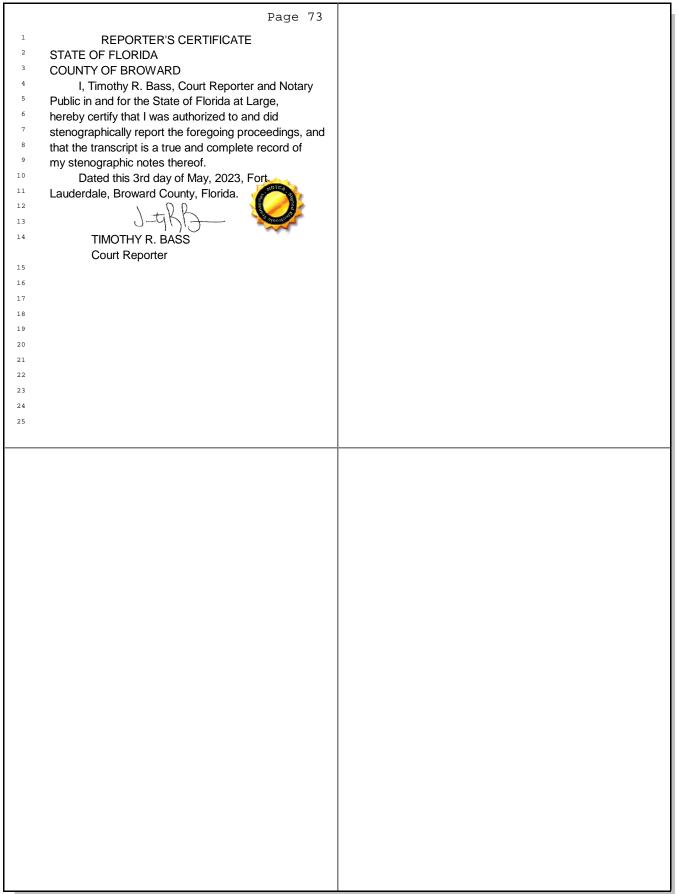
		1
	Page 57	Page 59
1	in the same timeframe, but I just I just	¹ just put this another way. From the long range
2	wanted to, again, say I concur with what Mr. De	² page there's stuff we've been carrying for years,
3	Meo said about moving that onto the audit plan.	³ so I just would like to see, if possible, when
4	You mentioned that you're continuing with	⁴ you bring this document back, if we could see
5	educational software management. Where are you	⁵ where you're going to incorporate the various
6	moving with that and are we getting an update in	⁶ technology issues that have been raised today in
7	June? And so does that have to be carried over	⁷ this year's audit plan.
8	to the next year as opposed to some of these	⁸ MR. JABOUIN: It's going to be of course,
9	other things?	⁹ I will do it based on what the board comments,
10	And then Dr. Lynch-Walsh mentioned the PCG,	¹⁰ but just like we did before, just now, we're
11	so that's going to be added onto this or you've	¹¹ moving the patch management one, we will also
12	already incorporated it?	¹² need to move something out. Like to address Mr.
13	MR. JABOUIN: No, I haven't, Ms. Fertig,	¹³ De Meo's comments, as far as the cyber security,
14	because this document was prepared before the	¹⁴ we had initially considered it, but we don't have
15	April 11th meeting. So if you go to page 9 of	¹⁵ the room for it.
16	the current document that's in your package, the	¹⁶ So part of the interesting aspect of it is,
17	Application Patch Management is going to be	¹⁷ it's good that we're able to have a very healthy
18	reflected the next time you see this on contract	¹⁸ list so we can identify the areas we want to
19	58-132E. But we are in the process right now of	¹⁹ focus on, now comes the challenges to be able to
20	developing the this plan and this is where	²⁰ get them all done along the lines of what Mr.
21	this one is going to fit in.	²¹ Medvin is saying.
22	MS. FERTIG: Okay. And which one? Can you	²² Now, ultimately, getting an outside
23	say that again, which number?	²³ organization to look at certain areas is still
24	MR. JABOUIN: Page 9. If you go to item	taxing on me and my team because we have to
25	number 6. So the patch management will be	assist them in being able to get their work done,
	Page 58	Page 60
1	Page 58	Page 60
1 2	changed to 58-132E. So the one that Dr.	¹ their requests set, scheduling the meetings,
	changed to 58-132E. So the one that Dr. Lynch-Walsh was talking on with respect to that.	 their requests set, scheduling the meetings, making sure that management is responsive to
2	changed to 58-132E. So the one that Dr. Lynch-Walsh was talking on with respect to that. MS. FERTIG: Okay. So that will be going in	 their requests set, scheduling the meetings, making sure that management is responsive to them.
2 3	changed to 58-132E. So the one that Dr. Lynch-Walsh was talking on with respect to that. MS. FERTIG: Okay. So that will be going in that spot and education management, software	 their requests set, scheduling the meetings, making sure that management is responsive to them. Also, sometimes the data quality of the
2 3 4	changed to 58-132E. So the one that Dr. Lynch-Walsh was talking on with respect to that. MS. FERTIG: Okay. So that will be going in that spot and education management, software management, I'm getting that all gobbled up, but	 their requests set, scheduling the meetings, making sure that management is responsive to them. Also, sometimes the data quality of the request that they have needs to be looked at
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	Page 61		Page 63
1	you're coming back to us, and and so I think	1	MR. JABOUIN: So
2	it's important for them to know.	2	DR. LYNCH-WALSH: Well, is there any reason
3	And I also wanted to mention, to Mr. Medvin's	3	pensions can't be included? And where are we on
4	point, this is not something we can do today, but	4	the payroll as far as this particular item if we
5	nearly every year we have asked the board for a	5	go back to last year?
6	larger budget to do this because there are so	6	MR. JABOUIN: Maybe I'll have to speak to you
7	many issues that need to be pursued, so that may	7	to understand what is your question regarding
8	be something we want to consider in our May	8	payroll, itself. Because the the pension is
9	meeting, having our chair move forward with that.	9	something that's calculated outside of the
10	Okay. Thank you.	10	district. Obviously, the proper amount has to be
11	MR. MEDVIN: Dr. Lynch-Walsh?	11	taken off the employee's paycheck to be given to
12	DR. LYNCH-WALSH: Yes, the longer this goes	12	FRS, but I need a better understanding as to what
13	on the more I find.	13	your question is.
14	Accounts payable was a problem on the PCG	14	DR. LYNCH-WALSH: Okay. So there's no way
15	not-quite-an-audit audit. So that's under long	15	that people could be getting pensions and a
16	term. And accounts payable and the slowness with	16	salary at the same time?
17	which vendors get paid is also a problem on the	17	MR. JABOUIN: If they're getting a pension
18	construction side of the house. So and	18	and a salary? So there are requirements as far
19	whether the accounts payable process is in the	19	as if an employee can be reemployed by the
20	21st century. So that's something I don't think	20	district after they leave. So if that's the
21	we can wait for 10,000 years to audit, especially	21	point we can certainly take a look at that,
22	since it's been an issue. It was absolutely part	22	because regulators had I recall that there was
23	of the problem with PCG. And I can tell you that	23	an issue with respect to that when I first
24	it continues the process and the paper-based	24	started. So I understand that point and I can
25	minutia that is the accounts payable system in	25	absorb that piece of it in.
	Page 62		Page 64
1	Broward Schools is problematic on the	1	DR. LYNCH-WALSH: Okay. And do people get
2	construction side.	2	cash bonuses ever as part of a pension package?
3	And then I see payroll and I have a question	3	MR. JABOUIN: So the sample is taken out of
4	about payroll. Does that include pensions? Have	4	the departments that are looked at, but I can
5	pensions been audited at all? And would that be	5	look at it from a holistic standpoint, as well,
6	included? Because that would be the place I	6	as we make our selections. I don't have that
7	would think to find it. Number 12 on page 11.	7	answer to that question.
8	MR. JABOUIN: So if an individual leaves the	8	DR. LYNCH-WALSH: Okay. I'll bring it up
9	district can you please ask me what are you	9	again on the 18th.
10	referring to as far as payroll? Because when we	10	MR. MEDVIN: Mr. De Meo?
11	take a look to see	11	MR. DE MEO: I believe, Dr. Nathalie
12	DR. LYNCH-WALSH: Pensions. Pensions.	12	Lynch-Walsh, that the pension plan has to be
13	MR. JABOUIN: To see whether or not their	13	audited; is that correct, Mr. Chief Auditor?
14	pension is appropriately calculated; is that your	14	It's audited by an external auditor, so
15	question?	15	MR. JABOUIN: Yes.
16	DR. LYNCH-WALSH: Well, whatever. Whether	16	MR. DE MEO: Have we ever seen those audit
17	that's calculated; whether everything that	17	reports? It might be good. It might help us
18	they're being paid is appropriate. Because I	18	that have questions about what's going on with
19	don't see the word "pension" in here.	19	the pensions. It might be good just to present
20	MR. JABOUIN: Okay. So, yes, they're being	20	those audit reports to us.
21	paid appropriately. The thing about the pension	21	MR. JABOUIN: I'll take a look to see how
22	is that this is something that FRS would be	22	that's done. I mean, probably, just like your
23	involved in. I just wanted to make sure that I	23	background by the way, we missed the first
24	understood you.	24	
25	DR. LYNCH-WALSH: Uh-huh.	25	part of your question because the screen froze, but I think I understood the question.
	DR. ETHOR WALCH, OFFICIA		

17 (Pages 65 to 68)

Page 65	Page 67
¹ Well, actually, for the purpose of the record	¹ that this should take hours, but to see that
² would you mind repeating the question?	² there's continual progress going on suggestions
³ MR. DE MEO: Yeah, I believe the DOL requires	³ we've made, whether it's on things that might be
⁴ that pensions over a certain size, and certainly	⁴ happening through the RSM audits or the many
⁵ we have more than 100 people, are required to be	⁵ suggestions that were made about purchasing and
⁶ audited, and by a certain time and by an	⁶ all this year.
⁷ external qualified auditor. So if you could	⁷ So I think it would be helpful for us and
⁸ share those reports with us I think that might	⁸ maybe resolve some of these ongoing things on
⁹ eliminate some of the questions we have about	⁹ this list if we just had that follow-up list at
¹⁰ pensions.	¹⁰ the beginning of a meeting. And it was a chart,
¹¹ MR. JABOUIN: Let me take a look at that.	¹¹ Mr. De Meo and Mr. Medvin. And somebody can
¹² I'm familiar with what you're talking about, but	¹² comment on it, but it was a chart so that we
¹³ the Florida Retirement System is the one that	¹³ could see that they were being followed up on and
¹⁴ manages it, so they do get their own audit, I	¹⁴ what things had been resolved. And I think that
¹⁵ assume. So this isn't a situation where an	¹⁵ might save some of the conversations here and
¹⁶ organization has like its own separate pension	¹⁶ some of the duplicative work.
¹⁷ plan on the side where they're working with the	¹⁷ With that said, once we've done that, then,
¹⁸ investment advisor and some of that gets audited	¹⁸ you know, obviously, you would be looking to a
¹⁹ in accordance with DOL requirements. You know,	¹⁹ follow-up item, follow-up audit to make sure that
²⁰ here we participate with other municipal	²⁰ it's actually happening. And that might be a
²¹ organizations into the Florida Retirement System.	²¹ different area. It might not even be the same
²² There are some municipalities that don't	²² area.
²³ participate, and I think that's kind of where	²³ So I just wanted to make that comment.
²⁴ you're headed, but let me try to get an	²⁴ There's been a lot of questions about how things
²⁵ understanding of that so I can go ahead and	²⁵ are being followed up on, and, hopefully, just
Page 66	Page 68
¹ describe that to the committee on the 18th	Page 68 ¹ having a chart would make it simple to go through
 describe that to the committee on the 18th because that may not exist or it exists at the FRS level. 	 having a chart would make it simple to go through it at meeting. Thank you. MR. MEDVIN: I do remember the chart.
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		18 (Pages 69 to 72	_ /
	Page 69	Page 7	1
1	a there are certain things that are supposed	¹ comes out in May and we knew that their contract	
2	to happen in terms of follow-up. I can't say	² was coming up. So next week, actually, we'll be	
3	that that's been happening.	³ discussing their contract and looking at staffing	
4	But, also, on page 11 of this current audit	⁴ in particular.	
5	plan and page 12, you may recall that the	⁵ But in terms of deliverables we're not clear	
6	deliverables that are being audited, a couple of	⁶ on who's choosing which deliverables to look at	
7	months ago or whenever we had the last one, the	⁷ in terms of what RSM is doing, and then, also,	
8	12-month look ahead in the staffing plans were	⁸ they haven't looked at subs in a while. They	
9	not being done by AECOM because nobody noticed	⁹ only looked at one sub, and I don't know why they	
10	that they weren't getting done in terms of they	¹⁰ only looked at one firm when they did look at	
11	were providing staffing plans, but not from the	¹¹ subs. So I would like to see that revisited.	
12	standpoint of a 12-month look ahead. And people	¹² And also we have two program managers, we	
13	in charge should have noticed that those were not	¹³ have AECOM and we have Atkins, and more often	
14	getting done.	¹⁴ than not it's all AECOM and never Atkins. Atkins	
15	And those are important because, depending on	does cost and program controls, AECOM is running	
16	where the program is, that dictates how much	¹⁶ the SMART program.	
17	staffing they need to have. And, actually, when	¹⁷ It seems like they should both be getting	
18	we wrote the RFQ that led to AECOM coming on	¹⁸ reviewed, but also we need to have more clarity	
19	board, it was an RSM recommendation to ensure	¹⁹ on which deliverables and services. So just like	
20	that they did a 12-month look-ahead and then also	²⁰ I wanted to know the scope of work for the	
21	quarterly did a look-ahead, so that they never	²¹ Council of Great City Schools, on May 18th I want	
22	have more staffing, whether it be their staff or	²² to know what are we proposing for number 13, 14,	
23	subs, than what was needed to execute the	²³ 15 and 16, what and I know it can change if	
24	projects that were moving forward. And in lieu	things come up, but what deliverables and	
25	of that and that was because during Heery, the	²⁵ services are proposed to be examined? Because we	Э
	Page 70	Page 7	2
1	Page 70	Page 72	2
1	Heery years that never happened. And when AECOM	¹ were missing kind of a critical one, the	2
	Heery years that never happened. And when AECOM came on board we had to hit reserves for, I	 were missing kind of a critical one, the staffing, prior to this. 	2
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